

**THE FINANCIAL PLAN**

RURAL MUNICIPALITY OF ARMSTRONG

For the Year 2021

|  | ATTACHED                            | NOT<br>APPLICABLE                   |
|--|-------------------------------------|-------------------------------------|
| Page 1 General Operating Fund - Budgeted Revenue and Expenditure     | <input checked="" type="checkbox"/> | <input type="checkbox"/>            |
| Page 2 General Operating Fund - Budgeted Other Revenue and Transfers | <input checked="" type="checkbox"/> | <input type="checkbox"/>            |
| Page 3 General Operating Fund - Budgeted Expenditure                 | <input checked="" type="checkbox"/> | <input type="checkbox"/>            |
| Page 4 General Operating Fund - Budgeted Expenditure                 | <input checked="" type="checkbox"/> | <input type="checkbox"/>            |
| Page 5 General Operating Fund - Budgeted Expenditure                 | <input checked="" type="checkbox"/> | <input type="checkbox"/>            |
| Page 6 Utility Operating Fund - Budgeted Revenue and Expenditure     |                                     |                                     |
| Utility of _____   | <input type="checkbox"/>            | <input checked="" type="checkbox"/> |
| Utility of _____   | <input type="checkbox"/>            | <input checked="" type="checkbox"/> |
| Utility of _____   | <input type="checkbox"/>            | <input checked="" type="checkbox"/> |
| Page 7 Local Urban District - Budgeted Revenue and Expenditure       |                                     |                                     |
| L.U.D. of _____  | <input type="checkbox"/>            | <input checked="" type="checkbox"/> |
| L.U.D. of _____  | <input type="checkbox"/>            | <input checked="" type="checkbox"/> |
| L.U.D. of _____  | <input type="checkbox"/>            | <input checked="" type="checkbox"/> |
| Page 8 Calculation of Tax Levies                                     | <input checked="" type="checkbox"/> | <input type="checkbox"/>            |
| Page 9 Sundry Revenue and Expenditure Analysis                       | <input checked="" type="checkbox"/> | <input type="checkbox"/>            |
| Page 10 Rural Area and General Municipal Requirements                | <input type="checkbox"/>            | <input checked="" type="checkbox"/> |
| Page 11 General Operating Fund - Debenture Debt Charges              | <input type="checkbox"/>            | <input checked="" type="checkbox"/> |
| Page 12 Utility Operating Fund - Debenture Debt Charges              | <input type="checkbox"/>            | <input checked="" type="checkbox"/> |
| Page 13 Capital Budget (Current Year)                                | <input checked="" type="checkbox"/> | <input type="checkbox"/>            |
| Page 14 Capital Expenditure Program (Subsequent Five Years)          | <input checked="" type="checkbox"/> | <input type="checkbox"/>            |

**GENERAL OPERATING FUND  
BUDGETED REVENUE AND EXPENDITURE**

RURAL MUNICIPALITY OF ARMSTRONG


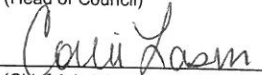
For the Year 2021

**REVENUE**

|  | Last Year<br>Budgeted | Last Year<br>Actual | This Year<br>Budgeted | Next Year<br>Budgeted |
|--|-----------------------|---------------------|-----------------------|-----------------------|
| Total Tax Levy - Page 8                                | 2,494,721             | 2,494,721           | 2,501,975             |                       |
| Total Grants in Lieu of Taxes - Page 8                 | 178,674               | 178,674             | 178,045               |                       |
| Sub-total  | 2,673,395             | 2,673,395           | 2,680,020             | 0                     |
| School Requisitions (deduct) - Page 8                  | 1,162,345             | 1,162,345           | 1,154,800             |                       |
| <b>Municipal Taxes and Grants in Lieu of Taxes</b>     | 1,511,050             | 1,511,050           | 1,525,220             | 1,651,613             |
| Other Revenue - Page 2                                 | 956,093               | 1,198,812           | 963,970               | 885,760               |
| Transfers from Accumulated Surplus & Reserves - Page 2 | 983,732               | 395,388             | 985,500               | 0                     |
| <b>Total Municipal Revenue</b>                         | 3,450,875             | 3,105,251           | 3,474,690             | 2,537,373             |

**EXPENDITURE**

|   |           |           |           |           |
|---|-----------|-----------|-----------|-----------|
| General Government Services                                     | 470,700   | 427,995   | 466,600   | 474,600   |
| Protective Services   | 297,984   | 290,634   | 300,670   | 223,250   |
| Transportation Services   | 1,179,000 | 1,213,477 | 1,209,000 | 1,270,000 |
| Environmental Health Services                                   | 174,200   | 156,221   | 176,200   | 179,000   |
| Public Health and Welfare Services                              | 10,720    | 10,720    | 10,800    | 10,800    |
| Environmental Development Services                              | 8,000     | 0         | 0         | 0         |
| Economic Development Services                                   | 146,877   | 138,547   | 141,900   | 195,900   |
| Recreation and Cultural Services                                | 0         | 0         | 0         | 0         |
| Fiscal Services   | 983,732   | 395,388   | 725,500   | 0         |
| Transfers - Deficit Recovery - Page 9<br>- To Reserves - Page 5 | 179,439   | 179,439   | 443,823   | 183,823   |
| <b>Total Basic Expenditure</b>                                  | 3,450,652 | 2,812,420 | 3,474,493 | 2,537,373 |
| Allowance For Tax Assets - Page 8                               | 223       | 223       | 197       |           |
| <b>Total Municipal Expenditure</b>                              | 3,450,875 | 2,812,643 | 3,474,690 | 2,537,373 |
| Net Operating Surplus (Deficit)                                 | 0         | 292,608   | 0         | 0         |

|                       |  |
|-----------------------|--|
| Departmental Use Only | Adopted by Resolution of Council<br><br>(Head of Council)<br><br>(Chief Administrative Officer)<br>May 11 2021 |
|-----------------------|--|

**GENERAL OPERATING FUND  
BUDGETED OTHER REVENUE AND TRANSFERS**

RURAL MUNICIPALITY OF ARMSTRONG

For the Year 2021

| <b>Other Revenue</b>                              |                                    | <b>Last Year<br/>Budgeted</b> | <b>Last Year<br/>Actual</b> | <b>This Year<br/>Budgeted</b> | <b>Next Year<br/>Budgeted</b> |
|---|------------------------------------|-------------------------------|-----------------------------|-------------------------------|-------------------------------|
| Taxes Added (Supplementary)                       |                                    | 30,000                        | 11,413                      | 20,000                        | 20,000                        |
| Licences  | Water/Lottery/Animal               | 400                           | 314                         | 400                           | 400                           |
|   | Planning/Zoning                    | 300                           | 370                         | 300                           | 300                           |
| Permits   | Building                           | 700                           | 1,500                       | 1,000                         | 1,000                         |
|   | Other (hay/wood)                   | 500                           | 310                         | 300                           | 300                           |
| Fines   |                                    |                               |                             |                               |                               |
| Sales of Services                                 | General Government Services        | 1,500                         | 1,924                       | 1,500                         | 1,500                         |
|   | Protective Services                |                               |                             |                               |                               |
|   | Transportation Services            | 8,000                         | 20,522                      | 18,000                        | 18,000                        |
|   | Environmental Health Services      |                               |                             |                               |                               |
|   | Public Health and Welfare Services |                               |                             |                               |                               |
|   | Environmental Development Services |                               |                             |                               |                               |
|   | Economic Development Services      |                               |                             |                               |                               |
|   | Recreational & Cultural Services   |                               |                             |                               |                               |
|   | Other Services                     |                               |                             |                               |                               |
| Sale of Goods                                     |                                    | 2,500                         | 9,127                       | 5,000                         | 5,000                         |
| Rentals   | Crown/RM Grassing/Forage           | 262,161                       | 219,980                     | 250,000                       | 250,000                       |
|   | Other (tower)                      | 3,000                         | 3,000                       | 3,000                         | 3,000                         |
| Returns from Investments (Bank Interest)          |                                    | 30,000                        | 27,575                      | 30,000                        | 30,000                        |
| Tax and Redemption Penalties                      |                                    | 30,000                        | 36,525                      | 32,000                        | 32,000                        |
| Development/Dedication Fees                       |                                    |                               |                             |                               |                               |
| Other Income                                      | (Miscellaneous)                    | 10,000                        | 22,042                      | 12,000                        | 12,000                        |
|   | Land Sales                         | 0                             | 151,774                     | 0                             |                               |
|   | Waste/Recycling                    | 2,000                         | 3,556                       | 2,000                         | 2,000                         |
|   | Fire                               | 0                             | 11,383                      | 5,000                         | 5,000                         |
| Unconditional Grants                              | Unconditional Grants               |                               |                             |                               |                               |
|   | Municipal Operating Grant          | 364,437                       | 364,437                     | 364,437                       | 364,437                       |
|   | Flood Prevention Grant             | 69,934                        | 69,934                      | 0                             | 0                             |
|   | Fire Protection Grant              | 0                             | 0                           | 77,420                        | 0                             |
| Conditional Grants                                | Provincial (page 9)                | 44,222                        | 39,403                      | 40,790                        | 40,000                        |
|   | Federal Gas Tax Funding            | 96,439                        | 96,439                      | 100,823                       | 100,823                       |
|   | Local Government/Other             |                               |                             |                               |                               |
|   | Federal Safe Restart Operating     | 0                             | 107,287                     | 0                             | 0                             |
| <b>Total Other Revenue - Page 1</b>               |                                    | <b>956,093</b>                | <b>1,198,812</b>            | <b>963,970</b>                | <b>885,760</b>                |
| Transfers From                                    |                                    |                               |                             |                               |                               |
|   | - Accumulated Surplus              | 0                             | 0                           | 260,000                       | 0                             |
|   | - Reserves (Page 13)               | 983,732                       | 395,389                     | 725,500                       |                               |
| <b>Total Transfers - Page 1</b>                   |                                    | <b>983,732</b>                | <b>395,389</b>              | <b>985,500</b>                | <b>0</b>                      |
| <b>TOTAL OTHER REVENUE AND TRANSFERS - PAGE 8</b> |                                    | <b>1,939,825</b>              | <b>1,594,201</b>            | <b>1,949,470</b>              | <b>885,760</b>                |

**BUDGETED EXPENDITURE**  
**RURAL MUNICIPALITY OF ARMSTRONG**  
For the Year 2021

| GENERAL GOVERNMENT SERVICES                                |  | Last Year Budgeted | Last Year Actual | This Year Budgeted | Next Year Budgeted |
|--|--|--------------------|------------------|--------------------|--------------------|
| 1100   | Legislative                              | 88,000             | 76,491           | 88,000             | 90,000             |
| 1200   | General Administrative                   |                    |                  |                    |                    |
| 1212   | Chief Administrative Officer and Staff   | 156,000            | 142,733          | 156,000            | 160,000            |
| 1215   | Office                                   | 68,000             | 47,696           | 58,000             | 58,000             |
| 1216   | Legal                                    | 12,000             | 9,650            | 12,000             | 12,000             |
| 1217   | Audit                                    | 6,000              | 12,000           | 8,000              | 8,000              |
| 1218   | Assessment                               | 24,200             | 25,000           | 24,100             | 24,100             |
| 1240   | Taxation                                 | 6,500              | 5,953            | 6,500              | 6,500              |
| 1300   | Other General Government                 |                    |                  |                    |                    |
| 1310   | Elections                                | 0                  | 0                | 0                  |                    |
| 1320   | Conventions                              | 10,000             | 5,286            | 8,000              | 10,000             |
| 1330   | Damage Claims and Liability Insurance    | 20,000             | 22,026           | 22,000             | 22,000             |
| 1340   | Intergovernmental Relations              |                    |                  |                    |                    |
| 1350   | Grants and Support                       | 75,000             | 80,565           | 80,000             | 80,000             |
| 1370   | Other General Government-Land Management | 5,000              | 596              | 4,000              | 4,000              |
|  | Property Management                      |                    |                  |                    |                    |
|  | Unallocated Employee Benefits            |                    |                  |                    |                    |
| <b>SUB-TOTAL GENERAL GOVERNMENT SERVICES</b>               |  | <b>470,700</b>     | <b>427,995</b>   | <b>466,600</b>     | <b>474,600</b>     |
| 1991   | Recoveries (deduct) - Utility            |                    |                  |                    |                    |
| <b>TOTAL GOVERNMENT SERVICES - TO PAGE 1</b>               |  | <b>470,700</b>     | <b>427,995</b>   | <b>466,600</b>     | <b>474,600</b>     |
| <b>PROTECTIVE SERVICES</b>                                 |  |                    |                  |                    |                    |
| 2100   | Police                                   |                    |                  |                    |                    |
| 2400   | Fire                                     | 200,000            | 196,268          | 200,000            | 200,000            |
| 2500   | Emergency Measures                       |                    |                  |                    |                    |
| 2510   | Emergency Measures Organization          | 20,000             | 10,218           | 15,000             | 15,000             |
| 2520   | Flood Control                            | 69,934             | 76,137           | 0                  | 0                  |
| 2540   | Fire Protection Services                 |                    |                  | 77,420             | 0                  |
| 2550   | Other 911                                | 8,050              | 8,010            | 8,250              | 8,250              |
| 2600   | Other Protection                         |                    |                  |                    |                    |
| 2621   | Building Inspection                      |                    |                  |                    |                    |
| 2622   | Electrical Inspection                    |                    |                  |                    |                    |
| 2623   | Plumbing Inspection                      |                    |                  |                    |                    |
| 2626   | Other Safety Inspections                 |                    |                  |                    |                    |
| 2630   | License Inspection                       |                    |                  |                    |                    |
| 2640   | Animal and Pest Control                  | 0                  | 0                | 0                  |                    |
| 2650   | Other - Traffic Services                 |                    |                  |                    |                    |
|  | Other WCB                                |                    |                  |                    |                    |
| <b>TOTAL PROTECTIVE SERVICES - TO PAGE 1</b>               |  | <b>297,984</b>     | <b>290,634</b>   | <b>300,670</b>     | <b>223,250</b>     |
| <b>TRANSPORTATION SERVICES</b>                             |  |                    |                  |                    |                    |
| Road Transport   |  |                    |                  |                    |                    |
| Administration   |  |                    |                  |                    |                    |
| 32200  | Engineering                              | 0                  | 0                |                    |                    |
| Roads and Streets  |  |                    |                  |                    |                    |
| Unallocated Costs  |  |                    |                  |                    |                    |
| 32301  | - Public Works Wages and Benefits        | 40,000             | 33,966           | 50,000             | 51,000             |
|  | Road Side Cutting                        | 40,000             | 39,925           | 40,000             | 40,000             |
| 32302  | - Equipment Fuel                         | 10,000             | 4,413            | 10,000             | 10,000             |
| 32303  | - Equipment Repairs and Maintenance      | 10,000             | 6,669            | 10,000             | 10,000             |
| 32304  | - Equipment Insurance and Registration   | 5,000              | 3,216            | 5,000              | 5,000              |
| 32305  | - Workshop and Yard Operations           | 3,000              | 1,047            | 3,000              | 3,000              |
| 3300-30  | Employee expense                         |                    |                  |                    |                    |
|  | - Road Commissioners' Fees and Mileage   |                    |                  |                    |                    |
| Road Construction and Maintenance                          |  |                    |                  |                    |                    |
|  | - Labour                                 |                    |                  |                    |                    |
| 32311  | Materials (gravel)                       | 410,000            | 409,440          | 410,000            | 430,000            |
| 32312  | Rentals (grading)                        | 280,000            | 322,976          | 300,000            | 320,000            |
| 32313  | Rentals Tractor Road Side Cutting        |                    |                  | 10,000             | 10,000             |
|  | Miscellaneous Road Repair                | 70,000             | 69,879           | 70,000             | 70,000             |
|  | Dust Control                             | 10,000             | 20,226           | 20,000             | 20,000             |
|  | Brushing                                 | 20,000             | 79,230           | 20,000             | 20,000             |
| <b>Transportation Services Sub-Total Forward to Page 4</b> |  | <b>898,000</b>     | <b>990,986</b>   | <b>948,000</b>     | <b>989,000</b>     |



**BUDGETED EXPENDITURE**

RURAL MUNICIPALITY OF ARMSTRONG

For the Year 2021

|  |   | Last Year<br>Budgeted | Last Year<br>Actual | This Year<br>Budgeted | Next Year<br>Budgeted |
|--|---|-----------------------|---------------------|-----------------------|-----------------------|
| <b>ECONOMIC DEVELOPMENT SERVICES</b>                   |   |                       |                     |                       |                       |
| 7100   | Natural Resources                                       |                       |                     |                       |                       |
| 7120   | Agriculture   |                       |                     |                       |                       |
| 7121   | Destruction of Pests                                    |                       |                     |                       |                       |
| 7122   | Protective Inspections                                  |                       |                     |                       |                       |
| 7123   | Rural Area Weed Control                                 | 100,000               | 91,855              | 100,000               | 100,000               |
| 7124   | Drainage of Land (conservation districts East/West)     | 5,877                 | 5,877               | 5,900                 | 5,900                 |
| 7125   | Veterinary Services                                     | 6,000                 | 6,000               | 6,000                 | 60,000                |
| 7130   | Water Resources and Conservation                        |                       |                     |                       |                       |
|  | Grants  |                       |                     |                       |                       |
| 7200   | Regional Development                                    |                       |                     |                       |                       |
| 7300   | Industrial Development                                  |                       |                     |                       |                       |
| 7400   | Other Economic Dev (tax insentive/interpretive signage) | 35,000                | 34,815              | 30,000                | 30,000                |
| 7410   | Tourism   |                       |                     |                       |                       |
| 7420   | Public Receptions                                       |                       |                     |                       |                       |
| <b>TOTAL ECONOMIC DEVELOPMENT SERVICES - TO PAGE 1</b> |   | <b>146,877</b>        | <b>138,547</b>      | <b>141,900</b>        | <b>195,900</b>        |

| <b>RECREATION AND CULTURAL SERVICES</b>                     |                                      |          |          |          |          |
|---|--------------------------------------|----------|----------|----------|----------|
| 8110  | Recreation Commission Administration |          |          |          |          |
| 8120  | Community Centers and Halls          |          |          |          |          |
| 8130  | Swimming Pools and Beaches           |          |          |          |          |
| 8140  | Golf Courses                         |          |          |          |          |
| 8150  | Skating Rinks and Arenas             |          |          |          |          |
| 8180  | Parks and Playgrounds VG             |          |          |          |          |
| 8190  | Other Recreational Facilities        |          |          |          |          |
|   | Grants                               |          |          |          |          |
|   | Anniversary Park                     |          |          |          |          |
| 8240  | Museums                              |          |          |          |          |
| 8250  | Libraries                            |          |          |          |          |
| 8280  | Other Cultural Facilities            |          |          |          |          |
| <b>TOTAL RECREATION &amp; CULTURAL SERVICES - TO PAGE 1</b> |                                      | <b>0</b> | <b>0</b> | <b>0</b> | <b>0</b> |

| <b>FISCAL SERVICES</b>                   |   |                |                |                |          |
|--|---|----------------|----------------|----------------|----------|
| 9111                                     | L.U.D. of _____ -- Page 7                 |                |                |                |          |
| 9112                                     | L.U.D. of _____ -- Page 7                 |                |                |                |          |
| 9113                                     | L.U.D. of _____ -- Page 7                 |                |                |                |          |
| 9114                                     | L.U.D. of _____ -- Page 7                 |                |                |                |          |
| 9320                                     | Transfer to Capital - Page 13             | 983,732        | 395,388        | 725,500        |          |
| 9330                                     | Transfer to Utility - Page 6              |                |                |                |          |
| 9410                                     | Debenture Debt Charges - Page 11          |                |                |                |          |
| 9420                                     | Other Long-term debt charges -- Page 11   |                |                |                |          |
| 9430                                     | Tax discount and short-term loan interest |                |                |                |          |
| 9440                                     | Other Debt Charges                        |                |                |                |          |
|  | Other Fiscal Services                     |                |                |                |          |
| <b>TOTAL FISCAL SERVICES - TO PAGE 1</b> |   | <b>983,732</b> | <b>395,388</b> | <b>725,500</b> | <b>0</b> |

| <b>TRANSFERS</b>                   |                            |                |                |                |                |
|------------------------------------|----------------------------|----------------|----------------|----------------|----------------|
| 9900                               | General Reserve            |                |                |                |                |
| 9910                               | Specific-Purpose Reserves: |                |                |                |                |
|                                    | - Equipment Replacement    | 27,000         | 27,000         | 27,000         | 27,000         |
|                                    | - Capital Development      |                |                |                |                |
|                                    | - Gas Tax                  | 96,439         | 96,439         | 100,823        | 100,823        |
|                                    | - Election                 | 2,000          | 2,000          | 2,000          | 2,000          |
| 9911                               | - Drainage                 |                |                |                |                |
| 9912                               | - Waste Management         | 13,500         | 13,500         | 13,500         | 13,500         |
| 9913                               | - Fire Fighting            | 40,500         | 40,500         | 40,500         | 40,500         |
|                                    | - Land Sale                |                |                | 160,000        | 0              |
|                                    | - Emergency                |                |                | 100,000        | 0              |
| <b>TOTAL TRANSFERS - TO PAGE 1</b> |                            | <b>179,439</b> | <b>179,439</b> | <b>443,823</b> | <b>183,823</b> |

**UTILITY OPERATING FUND  
BUDGETED REVENUE AND EXPENDITURE**

RURAL MUNICIPALITY OF ARMSTRONG

For the Year 2021

**REVENUE**

|     |  | Last Year<br>Budgeted | Last Year<br>Actual | This Year<br>Budgeted | Next Year<br>Budgeted |
|-----|--|-----------------------|---------------------|-----------------------|-----------------------|
| 300 | WATER CONSUMER SALES                       |                       |                     |                       |                       |
|     | - Residential                              |                       |                     |                       |                       |
|     | - Commercial and Bulk                      |                       |                     |                       |                       |
|     | - Industrial                               |                       |                     |                       |                       |
|     | - Federal and Provincial                   |                       |                     |                       |                       |
|     | - Municipal and Schools                    |                       |                     |                       |                       |
| 310 | SEWER SERVICE CHARGES                      |                       |                     |                       |                       |
|     | - Residential                              |                       |                     |                       |                       |
|     | - Commercial                               |                       |                     |                       |                       |
| 320 | Discounts, Refunds and Cancellations       |                       |                     |                       |                       |
|     | Net Consumer Revenue - Sub Total           |                       |                     |                       |                       |
| 330 | Penalties                                  |                       |                     |                       |                       |
| 340 | Hydrant Rentals                            |                       |                     |                       |                       |
| 350 | Installation Service                       |                       |                     |                       |                       |
| 360 | Connection Revenue - Net                   |                       |                     |                       |                       |
| 370 | Provincial Grants                          |                       |                     |                       |                       |
| 380 | Other Revenue                              |                       |                     |                       |                       |
| 385 | Deficit Recovery                           |                       |                     |                       |                       |
|     | Investment Income                          |                       |                     |                       |                       |
| 390 | Transfer from Revenue Fund - Page 5        |                       |                     |                       |                       |
| 396 | Transfer from Reserves - Utility - Page 13 |                       |                     |                       |                       |
| 397 | Transfer from Accumulated Surplus          |                       |                     |                       |                       |
|     | <b>TOTAL REVENUE</b>                       |                       |                     |                       |                       |

**EXPENDITURE**

|     |  |  |  |  |  |
|-----|--|--|--|--|--|
| 410 | WATER SUPPLY                               |  |  |  |  |
| 411 | Administration                             |  |  |  |  |
| 412 | Customer Billings and Collections          |  |  |  |  |
| 413 | Purification and Treatment                 |  |  |  |  |
| 414 | Water Purchases                            |  |  |  |  |
| 415 | Service of Supply                          |  |  |  |  |
| 416 | Transmissions and Distribution             |  |  |  |  |
| 417 | Other Water Supply Costs                   |  |  |  |  |
| 418 | Connections - Net Loss                     |  |  |  |  |
|     | TOTAL                                      |  |  |  |  |
| 420 | SEWAGE COLLECTION AND DISPOSAL             |  |  |  |  |
| 421 | Administration                             |  |  |  |  |
| 422 | Sewage Collection System                   |  |  |  |  |
| 423 | Sewage Lift Station                        |  |  |  |  |
| 424 | Sewage Treatment and Disposal              |  |  |  |  |
| 425 | Other Sewage Collection and Disposal Costs |  |  |  |  |
| 426 | Connections - Net Loss                     |  |  |  |  |
|     | TOTAL                                      |  |  |  |  |
| 430 | TRANSFER TO CAPITAL - Page 13              |  |  |  |  |
| 450 | DEBENTURE DEBT CHARGES - Page 12           |  |  |  |  |
| 470 | TRANSFERS                                  |  |  |  |  |
| 471 | Deficit Recovery, 20__ - Page 9            |  |  |  |  |
| 473 | Transfer to Utility Reserve                |  |  |  |  |
| 474 | Transfer to _____ Reserve                  |  |  |  |  |
|     | TOTAL                                      |  |  |  |  |
|     | <b>TOTAL EXPENDITURE</b>                   |  |  |  |  |
|     | <b>NET OPERATING SURPLUS (DEFICIT)</b>     |  |  |  |  |

**BUDGETED REVENUE AND EXPENDITURE**

RURAL MUNICIPALITY OF ARMSTRONG

L.U.D. of \_\_\_\_\_

For the Year 2021

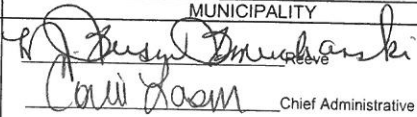
**EXPENDITURE**

|  | Last Year<br>Budgeted | Last Year<br>Actual | This Year<br>Budgeted | Next Year<br>Budgeted |
|--|-----------------------|---------------------|-----------------------|-----------------------|
| General Government Services              |                       |                     |                       |                       |
| Legislative (Committee)                  |                       |                     |                       |                       |
| Transportation Services                  |                       |                     |                       |                       |
| Roads and Streets                        |                       |                     |                       |                       |
| Sidewalks and Boulevards                 |                       |                     |                       |                       |
| Ditches and Road Drainage                |                       |                     |                       |                       |
| Street Cleaning                          |                       |                     |                       |                       |
| Snow and Ice Removal                     |                       |                     |                       |                       |
| Street Lighting                          |                       |                     |                       |                       |
| Other _____                              |                       |                     |                       |                       |
| Total Transportation Services            | 0.00                  | 0.00                | 0.00                  | 0.00                  |
| Environmental Health Services            |                       |                     |                       |                       |
| Garbage Collection                       |                       |                     |                       |                       |
| Nuisance Grounds                         |                       |                     |                       |                       |
| Total Environmental Health Services      | 0.00                  | 0.00                | 0.00                  | 0.00                  |
| Environmental Development Services       |                       |                     |                       |                       |
| Weed Control                             |                       |                     |                       |                       |
| Other _____                              |                       |                     |                       |                       |
| Total Environmental Development Services | 0.00                  | 0.00                | 0.00                  | 0.00                  |
| Recreation and Cultural Services         |                       |                     |                       |                       |
| Public Parks                             |                       |                     |                       |                       |
| Transfers                                |                       |                     |                       |                       |
| Deficit Recovery                         |                       |                     |                       |                       |
| Transfer to Capital                      |                       |                     |                       |                       |
| To Reserves                              |                       |                     |                       |                       |
| Total Transfers                          | 0.00                  | 0.00                | 0.00                  | 0.00                  |
| Total Operating Expenditure              | 0.00                  | 0.00                | 0.00                  | 0.00                  |

**REVENUE**

|   |  |  |  |  |
|---|--|--|--|--|
| Previous Years' Surplus                           |  |  |  |  |
| L.U.D. Revenues _____                             |  |  |  |  |
| _____   |  |  |  |  |
| _____   |  |  |  |  |
| Amount required from Taxation - Page 5 and Page 8 |  |  |  |  |
| Municipal Other Revenues Allocated to L.U.D.      |  |  |  |  |
| _____   |  |  |  |  |
| _____   |  |  |  |  |
| _____   |  |  |  |  |
| Tax Levy (Last Year Actual)                       |  |  |  |  |
| Total Operating Revenue                           |  |  |  |  |
| Net Operating Surplus (Deficit)                   |  |  |  |  |

| YEAR-TO-YEAR SUMMARY:                  |  |
|--|--|
| Amount Required from Taxation          |  |
| Assessment (Taxable and Grant-in-Lieu) |  |
| Mill Rate                              |  |

|                   |   |
|-------------------|---|
| L.U.D.            | MUNICIPALITY  |
| _____ Chairperson | <br>Carol Koom Chief Administrative Officer |



**CALCULATION OF TAX LEVIES**  
RURAL MUNICIPALITY OF ARMSTRONG

For the Year 2021

|  | Assessments |                         |            | Expenditures |                      |              | Revenues        |              |                  |                         |                                     |              |
|--|-------------|-------------------------|------------|--------------|----------------------|--------------|-----------------|--------------|------------------|-------------------------|-------------------------------------|--------------|
|  | Taxable     | Grants in Lieu of Taxes | Total      | Basic        | Allowance Tax Assets | Total        | Mill Rate (M/R) | Tax Levy     | Otherwise Exempt | Grants in Lieu of Taxes | Grading Lease and/or Converted Fees | Total        |
| <b>Education (Requisition) Taxes:</b>      |             |                         |            |              |                      |              |                 |              |                  |                         |                                     |              |
| Education Support Levy (ESL)               | 2,128,960   | 371,830                 | 2,500,790  | 22,029.00    | 0.46                 | 22,029.46    | 8.609           | 18,754.01    |                  | 3,275.45                |                                     | 22,029.46    |
| Special - Interlake SD #21                 | 9,546,720   | 22,680                  | 9,569,400  | 123,098.00   | 7.37                 | 123,095.37   | 12.615          | 120,457.10   |                  | 2,382.16                | 286.11                              | 123,095.37   |
| Special - Evergreen SD #22                 | 46,804,730  | 1,316,370               | 48,121,100 | 539,718.00   | 35.08                | 539,753.08   | 10.990          | 513,915.94   |                  | 11,383.41               | 14,453.74                           | 539,753.08   |
| Special - Lakeshore SD #23                 | 25,873,640  | 1,802,600               | 27,676,240 | 469,955.00   | 24.50                | 469,979.50   | 14.710          | 380,601.24   |                  | 62,862.01               | 26,516.25                           | 469,979.50   |
| <b>Total Education Taxes</b>               |             |                         |            | 1,154,800.00 | 67.41                | 1,154,867.41 |                 | 1,033,728.29 | 0.00             | Crown Lands             | 41,256.10                           | 1,154,867.41 |
|  |             |                         |            |              |                      |              |                 |              |                  |                         |                                     |              |
| <b>Municipal Taxes:</b>                    |             |                         |            |              |                      |              |                 |              |                  |                         |                                     |              |
| Local Urban Districts                      |             |                         |            |              |                      |              |                 |              |                  |                         |                                     |              |
| L.U.D.                                     |             |                         |            |              |                      |              |                 |              |                  |                         |                                     |              |
| L.U.D.                                     |             |                         |            |              |                      |              |                 |              |                  |                         |                                     |              |
| L.U.D.                                     |             |                         |            |              |                      |              |                 |              |                  |                         |                                     |              |
| Debt/Interest Charges                      |             |                         |            |              |                      |              |                 |              |                  |                         |                                     |              |
|  |             |                         |            |              |                      |              |                 |              |                  |                         |                                     |              |
|  |             |                         |            |              |                      |              |                 |              |                  |                         |                                     |              |
| <b>Special Services Levies</b>             |             |                         |            |              |                      |              |                 |              |                  |                         |                                     |              |
|  |             |                         |            |              |                      |              |                 |              |                  |                         |                                     |              |
|  |             |                         |            |              |                      |              |                 |              |                  |                         |                                     |              |
| <b>Deficit Recovery</b>                    |             |                         |            |              |                      |              |                 |              |                  |                         |                                     |              |
| General                                    |             |                         |            |              |                      |              |                 |              |                  |                         |                                     |              |
| Utility                                    |             |                         |            |              |                      |              |                 |              |                  |                         |                                     |              |
| <b>Reserve Funds</b>                       |             |                         |            |              |                      |              |                 |              |                  |                         |                                     |              |
| Equipment                                  | 82,227,090  | 5,497,410               | 87,724,500 | 27,000.00    | 19.15                | 27,019.15    | 0.308           | 25,325.94    | 0.00             | 1,693.20                |                                     | 27,019.15    |
| Election                                   | 82,227,090  | 5,497,410               | 87,724,500 | 2,000.00     | 17.66                | 2,017.66     | 0.023           | 1,891.22     | 0.00             | 126.44                  |                                     | 2,017.66     |
| Waste Management                           | 82,227,090  | 5,497,410               | 87,724,500 | 13,500.00    | 9.57                 | 13,509.57    | 0.154           | 12,862.97    | 0.00             | 846.60                  |                                     | 13,509.57    |
| Firefighting Equipment                     | 82,227,090  | 5,497,410               | 87,724,500 | 40,500.00    | 28.72                | 40,528.72    | 0.462           | 37,988.92    | 0.00             | 2,539.80                |                                     | 40,528.72    |
| <b>General Municipal</b>                   |             |                         |            |              |                      |              |                 |              |                  |                         |                                     |              |
| Rural Area                                 |             |                         |            |              |                      |              |                 |              |                  |                         |                                     |              |
| All Large                                  | 82,227,090  | 5,497,410               | 87,724,500 | 1,483,279.10 | 54.47                | 1,483,333.57 | 16.909          | 1,390,377.86 | 0.00             | 92,955.71               |                                     | 1,483,333.57 |
| Business Tax, Fees                         |             |                         |            |              |                      |              |                 |              |                  |                         |                                     |              |
| Other Revenue and Transfers                |             |                         |            |              |                      |              |                 |              |                  |                         |                                     |              |
| <b>Total Municipal</b>                     |             |                         |            | 1,908,213.90 | 129.58               | 1,908,213.90 |                 | 1,468,246.92 | 0.00             | 98,161.75               | 1,908,213.90                        | 1,908,213.90 |
|  |             |                         |            | 3,474,493.00 |                      | 3,474,622.58 |                 |              |                  |                         |                                     | 3,474,622.58 |
| <b>Total (Education + Municipal) Taxes</b> |             |                         |            | 4,629,293.00 | 186.99               | 4,629,489.99 |                 | 2,501,975.21 | 0.00             | 178,044.78              | 1,949,470.00                        | 4,629,489.99 |

\* Added to Total Tax Levy on page 1

Page 1

Page 1\*

Page 19

Page 2

**SUNDRY REVENUE AND EXPENDITURE ANALYSIS**

RURAL MUNICIPALITY OF ARMSTRONG

For the Year 2021

**Part 1 - Grants in Lieu of Taxes**

| Government or Agency | Assessment       |         | Mill Rate | Amount  | Frontage | Total      |
|----------------------|------------------|---------|-----------|---------|----------|------------|
|                      | Farm/Residential | Other   |           |         |          |            |
| I.S.D. # 21          |                  |         |           |         |          | 0.00       |
| Residential          | 59,050           |         | 30.471    | 1,799   |          | 1,799.31   |
| Agricultural         | 109,540          |         | 30.471    | 3,338   |          | 3,337.79   |
| Commercial           |                  | 18,660  | 39.280    | 733     |          | 732.96     |
| E.S.D. # 22          |                  |         |           |         |          | 0.00       |
| Residential          | 274,380          |         | 28.836    | 7,912   |          | 7,912.02   |
| Agricultural         | 471,150          |         | 28.836    | 13,586  |          | 13,586.08  |
| Commercial           |                  | 291,210 | 37.645    | 10,963  |          | 10,962.60  |
| L.S.D. # 23          |                  |         |           |         |          | 0.00       |
| Residential          | 648,060          |         | 32.566    | 21,105  |          | 21,104.72  |
| Agricultural         | 3,563,400        |         | 32.566    | 116,046 |          | 116,045.68 |
| Commercial           |                  | 61,960  | 41.375    | 2,564   |          | 2,563.60   |
|                      |                  |         |           |         |          | 0.00       |
|                      |                  |         |           |         |          | 0.00       |
|                      |                  |         |           |         |          | 0.00       |
|                      |                  |         |           |         |          | 0.00       |
|                      |                  |         |           |         |          | 0.00       |
|                      |                  |         |           |         |          | 0.00       |
|                      |                  |         |           |         |          | 0.00       |

Total - Pages 1, 8

178,044.76

**Part 2 - Conditional Transfers and Grants**

| Government or Agency                             | Purpose                                 | Amount    |
|--|---|-----------|
| Big Grant Community Futures                      | Interpretive Signage Project Fraserwood | 5,000.00  |
| Manitoba Summer Student Grants                   | Summer Students                         | 3,000.00  |
| MMSM   | Recycling                               | 19,290.00 |
| Manitoba Association For Resource Recovery Corp. | EcoCentres                              | 6,000.00  |
| Manitoba Conservation                            | Beaver Dam Removal                      | 500.00    |
| Tire Stewardship Board                           | Tire Recycling                          | 1,000.00  |
| WRARS  | Recycling                               | 6,000.00  |
|  |   |           |
|  |   |           |
|  |   |           |
|  |   |           |

Total - Page 2

40,790.00

**Part 3 - Transfers to Recover Previous Years' Deficit - General Operating Fund**

| Original Deficit Amount | Year | Term | Authority | Amount |
|-------------------------|------|------|-----------|--------|
|                         |      |      |           |        |
|                         |      |      |           |        |
|                         |      |      |           |        |

Total - Page 1

0.00

**Part 4 - Transfers to Recover Previous Years' Deficit - Utility Operating Fund**

| Original Deficit Amount | Year | Term | Authority | Amount |
|-------------------------|------|------|-----------|--------|
|                         |      |      |           |        |
|                         |      |      |           |        |
|                         |      |      |           |        |

Total - Page 6

0.00







**CAPITAL BUDGET**  
(current year)  
**RURAL MUNICIPALITY OF ARMSTRONG**  
For the Year 2021

**Part 1 - CAPITAL EXPENDITURES**

| Particulars of Expenditure                                | Estimated Total Cost | Borne by General Fund | Borne by Utility Fund | Borne by Reserves | Borne by Borrowing |
|---|----------------------|-----------------------|-----------------------|-------------------|--------------------|
| <b>General Reserve</b>                                    |                      |                       |                       |                   |                    |
| <b>Public Works Equipment</b>                             |                      |                       |                       |                   |                    |
| Public Works Truck  | 80,000               |                       |                       | 80,000            |                    |
| <b>Gas Tax Funding</b>                                    |                      |                       |                       |                   |                    |
| Asset Management Plan                                     | 10,000               |                       |                       | 10,000            |                    |
| Parks Beautification and Recreation Projects              | 100,000              |                       |                       | 100,000           |                    |
| Zuks Drain Rd 104 Project (Ward 5)                        | 35,000               |                       |                       | 35,000            |                    |
| Drain Thru Sections 15/22/27-19-1E (Ward 4)               | 20,000               |                       |                       | 20,000            |                    |
| <b>Capital Projects/Flood Mitigation</b>                  |                      |                       |                       |                   |                    |
| <i>Ward 1</i>   |                      |                       |                       |                   |                    |
| Inwood Sidewalks  | 25,000               |                       |                       | 25,000            |                    |
| <i>Ward 2</i>   |                      |                       |                       |                   |                    |
| Ditch Cleanout Rd 126 between Rd 0 & 1W                   | 5,000                |                       |                       | 5,000             |                    |
| E of SE of 20-21-3W & N of SW 21-21-3W Drainage Project   | 35,000               |                       |                       | 35,000            |                    |
| Road 0 Land Acquisition (required for ditching and slope) | 10,000               |                       |                       | 10,000            |                    |
| <i>Ward 3</i>   |                      |                       |                       |                   |                    |
| Ditch Cleanout and Culverts Rd 120N between 14E to 16E    | 30,000               |                       |                       | 30,000            |                    |
| Ditch Cleanout & Replace Culverts SW 36-20-2E             | 12,000               |                       |                       | 12,000            |                    |
| <i>Ward 4</i>   |                      |                       |                       |                   |                    |
| Drain Thru Sections 21 & 28-19-2E                         | 15,000               |                       |                       | 15,000            |                    |
| <i>Ward 5</i>   |                      |                       |                       |                   |                    |
| Rd 104 N 7-18-2E  | 2,500                |                       |                       | 2,500             |                    |
| <b>Fire Equipment</b>                                     |                      |                       |                       |                   |                    |
| Asphalt in front of Fire Halls Inwood & Fraserwood        | 20,000               |                       |                       | 20,000            |                    |
| Contribution to Fire Protection Grant                     | 6,000                |                       |                       | 6,000             |                    |
| <b>Waste Management</b>                                   |                      |                       |                       |                   |                    |
| Closure of the old Meleb Waste Cell                       | 120,000              |                       |                       | 120,000           |                    |
| Hydro Hook up Inwood WTS                                  | 20,000               |                       |                       | 20,000            |                    |
| Well Monitoring   | 20,000               |                       |                       | 20,000            |                    |
| <b>Land Sale</b>  |                      |                       |                       |                   |                    |
| Purchase of approx. 24 miles of CPR Track Property        | 160,000              |                       |                       | 160,000           |                    |
|   | 725,500.00           |                       |                       |                   |                    |
| <b>TOTAL</b>  |                      | 0.00                  | 0.00                  | 725,500.00        | 0.00               |

**PART 2. GENERAL AND SPECIFIC-PURPOSE RESERVE FUND WITHDRAWALS**

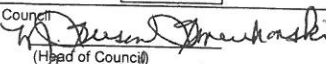
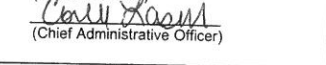
| Reserve Name and By-Law No.            | General Fund Transfers |            | Utility Fund Transfers |            | Cash Resources   |
|--|------------------------|------------|------------------------|------------|------------------|
|  | To Operating           | To Capital | Operating              | To Capital | opening balances |
| Gas Tax                                | 165,000.00             | 0.00       |                        |            | 488,711          |
| Flooding Mitigation & Capital Projects | 134,500.00             | 0.00       |                        |            | 309,231          |
| Fire Fighting Equipment                | 26,000.00              | 0.00       |                        |            | 224,342          |
| Land Sale                              | 160,000.00             | 0.00       |                        |            | 160,000          |
| Equipment ( Public Works)              | 80,000.00              | 0.00       |                        |            | 359,490          |
| Waste Management                       | 160,000.00             | 0.00       |                        |            | 488,399          |
|  | 725,500.00             | 0.00       |                        |            |                  |

**PART 3. BORROWING (Subject to Municipal Board Approval)**

| PROPOSAL | TEMPORARY FINANCING |                |              | REPAYMENT |      |
|----------|---------------------|----------------|--------------|-----------|------|
|          | Bank Loan           | Operating Loan | Reserve Loan | Amount    | Term |
|          |                     |                |              |           |      |
|          |                     |                |              | 0.00      |      |

Departmental Use Only

Adopted by Resolution of Council

  
 (Head of Council)  
  
 (Chief Administrative Officer)

May 11, 2021

