

THE FINANCIAL PLAN

RURAL MUNICIPALITY OF ARMSTRONG

For the Year 2019

		ATTACHED	NOT APPLICABLE
Page 1	General Operating Fund - Budgeted Revenue and Expenditure	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 2	General Operating Fund - Budgeted Other Revenue and Transfers	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 3	General Operating Fund - Budgeted Expenditure	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 4	General Operating Fund - Budgeted Expenditure	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 5	General Operating Fund - Budgeted Expenditure	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 6	Utility Operating Fund - Budgeted Revenue and Expenditure		
	Utility of _____	<input type="checkbox"/>	<input checked="" type="checkbox"/>
	Utility of _____	<input type="checkbox"/>	<input checked="" type="checkbox"/>
	Utility of _____	<input type="checkbox"/>	<input checked="" type="checkbox"/>
Page 7	Local Urban District - Budgeted Revenue and Expenditure		
	L.U.D. of _____	<input type="checkbox"/>	<input checked="" type="checkbox"/>
	L.U.D. of _____	<input type="checkbox"/>	<input checked="" type="checkbox"/>
	L.U.D. of _____	<input type="checkbox"/>	<input checked="" type="checkbox"/>
Page 8	Calculation of Tax Levies	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 9	Sundry Revenue and Expenditure Analysis	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 10	Rural Area and General Municipal Requirements	<input type="checkbox"/>	<input checked="" type="checkbox"/>
Page 11	General Operating Fund - Debenture Debt Charges	<input type="checkbox"/>	<input checked="" type="checkbox"/>
Page 12	Utility Operating Fund - Debenture Debt Charges	<input type="checkbox"/>	<input checked="" type="checkbox"/>
Page 13	Capital Budget (Current Year)	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 14	Capital Expenditure Program (Subsequent Five Years)	<input checked="" type="checkbox"/>	<input type="checkbox"/>

**GENERAL OPERATING FUND
BUDGETED REVENUE AND EXPENDITURE**

RURAL MUNICIPALITY OF ARMSTRONG


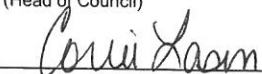
For the Year 2019

REVENUE

	Last Year Budgeted	Last Year Actual	This Year Budgeted	Next Year Budgeted
Total Tax Levy - Page 8	2,407,874	2,407,874	2,379,954	
Total Grants in Lieu of Taxes - Page 8	136,550	136,550	133,589	
Sub-total	2,544,424	2,544,424	2,513,543	0
School Requisitions (deduct) - Page 8	1,020,192	1,020,192	1,044,676	
Municipal Taxes and Grants in Lieu of Taxes	1,524,232	1,524,232	1,468,867	1,532,450
Other Revenue - Page 2	800,230	995,649	845,491	797,309
Transfers from Accumulated Surplus & Reserves - Page 2	1,288,000	704,755	524,546	150,000
Total Municipal Revenue	3,612,462	3,224,636	2,838,904	2,479,759

EXPENDITURE

General Government Services	452,850	406,711	484,250	480,000
Protective Services	149,700	200,589	170,000	170,000
Transportation Services	1,164,500	878,150	1,144,500	1,172,000
Environmental Health Services	153,000	149,511	181,600	174,000
Public Health and Welfare Services	10,720	10,720	10,720	10,720
Environmental Development Services	5,400	5,376	7,200	7,200
Economic Development Services	121,100	135,031	136,400	136,400
Recreation and Cultural Services	0	0	0	0
Fiscal Services	1,210,000	574,755	524,546	150,000
Transfers - Deficit Recovery - Page 9			0	
- To Reserves - Page 5	344,972	474,972	179,439	179,439
Total Basic Expenditure	3,612,242	2,835,815	2,838,655	2,479,759
Allowance For Tax Assets - Page 8	220	220	249	
Total Municipal Expenditure	3,612,462	2,836,036	2,838,904	2,479,759
Net Operating Surplus (Deficit)	0	388,600	0	0

Departmental Use Only	Adopted by Resolution of Council  (Head of Council)  (Chief Administrative Officer) May 14 2019
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BUDGETED EXPENDITURE
RURAL MUNICIPALITY OF ARMSTRONG

For the Year 2019

		Last Year Budgeted	Last Year Actual	This Year Budgeted	Next Year Budgeted
GENERAL GOVERNMENT SERVICES					
1100	Legislative	88,000	73,636	85,000	87,000
1200	General Administrative				
1212	Chief Administrative Officer and Staff	160,000	135,304	156,000	160,000
1215	Office	49,750	40,279	62,250	52,000
1216	Legal	6,000	12,452	12,000	12,000
1217	Audit	12,000	12,000	6,000	6,000
1218	Assessment	26,500	25,181	26,000	26,000
1240	Taxation	5,600	4,957	6,500	6,500
1300	Other General Government				
1310	Elections	8,000	11,708	0	0
1320	Conventions	14,000	12,111	20,000	20,000
1330	Damage Claims and Liability Insurance	20,000	15,069	20,500	20,500
1340	Intergovernmental Relations				
1350	Grants - General	57,000	60,176	85,000	85,000
1370	Other General Government-Land Management	6,000	3,838	5,000	5,000
	Property Management				
	Unallocated Employee Benefits				
SUB-TOTAL GENERAL GOVERNMENT SERVICES		452,850	406,711	484,250	480,000
1991	Recoveries (deduct) - Utility				
TOTAL GOVERNMENT SERVICES - TO PAGE 1		452,850	406,711	484,250	480,000
PROTECTIVE SERVICES					
2100	Police				
2400	Fire	130,000	183,941	150,000	150,000
2500	Emergency Measures				
2510	Emergency Measures Organization	10,000	6,452	10,000	10,000
2520	Flood Control				
2540	Ambulance Services				
2550	Other 911	7,200	7,544	7,500	7,500
2600	Other Protection				
2621	Building Inspection				
2622	Electrical Inspection				
2623	Plumbing Inspection				
2626	Other Safety Inspections				
2630	License Inspection				
2640	Animal and Pest Control	2,500	2,652	2,500	2,500
2650	Other - Traffic Services				
	Other WCB				
TOTAL PROTECTIVE SERVICES - TO PAGE 1		149,700	200,589	170,000	170,000
TRANSPORTATION SERVICES					
Road Transport					
Administration					
32200	Engineering	0	0		
Roads and Streets					
Unallocated Costs					
32301	- Wages and Benefits	76,000	73,406	78,000	80,000
32302	- Equipment Fuel	17,000	8,527	10,000	15,000
32303	- Equipment Repairs and Maintenance	30,000	15,976	15,000	15,000
32304	- Equipment Insurance and Registration	4,000	3,367	4,000	4,000
32305	- Workshop and Yard Operations	7,000	4,610	5,000	5,000
3300-30	Employee expense				
	- Road Commissioners' Fees and Mileage				
Road Construction and Maintenance					
32311	- Labour				
32312	Materials (gravel)	410,000	361,355	410,000	410,000
32313	Rentals (grading)	230,000	179,404	230,000	250,000
	Miscellaneous (brushing, dust control, road repair)	127,000	78,256	131,500	132,000
Transportation Services Sub-Total Forward to Page 4		901,000	724,901	883,500	911,000

BUDGETED EXPENDITURE

RURAL MUNICIPALITY OF ARMSTRONG

For the Year 2019

		Last Year Budgeted	Last Year Actual	This Year Budgeted	Next Year Budgeted
Transportation Services Sub-Total Forward from Page 3		901,000	724,901	883,500	911,000
32330	Sidewalks and Boulevards	3,000	0	0	
32340	Ditches and Road Drainage	90,000	50,852	90,000	90,000
32350	Storm Sewers				
32360	Street Cleaning				
32371	Snow and Ice Removal - Labour				
32372	- Materials				
32373	- Rentals	150,000	81,976	150,000	150,000
32400	Bridges				
32500	Street Lighting	14,500	15,445	16,000	16,000
32600	Traffic Services (road signs & posts)	6,000	4,976	5,000	5,000
32700	Parking				
32900	Other Road Transport				
	Airport				
	Other Transportation Services				
TOTAL TRANSPORTATION SERVICES - TO PAGE 1		1,164,500	878,150	1,144,500	1,172,000
ENVIRONMENTAL HEALTH SERVICES					
Garbage and Waste Collection					
4330	Recycling	20,000	9,678	15,000	15,000
4330	Nuisance Grounds	110,000	116,005	142,600	135,000
Other Environmental Health					
4480	Municipal Wells				
4490	Public Rest Rooms				
4500-10	Other - Sewage Tipping Fees (lagoons)	23,000	23,829	24,000	24,000
TOTAL ENVIRONMENTAL HEALTH SERVICES - TO PAGE 1		153,000	149,511	181,600	174,000
PUBLIC HEALTH AND WELFARE SERVICES					
Public Health					
5110	Health Unit				
5160	Cemeteries	0	0	0	0
5186	Other _____				
Medical Care					
5220	Medical Officer				
	Other _____				
Hospital Care					
5370	Hospital Care				
	Other _____				
Social Assistance					
5420	Social Assistance	10,720	10,720	10,720	10,720
	Other _____				
TOTAL PUBLIC HEALTH & WELFARE SERVICES-TO PAGE 1		10,720	10,720	10,720	10,720
ENVIRONMENTAL DEVELOPMENT SERVICES					
6100	Planning and Zoning Building Inspector	5,400	5,376	7,200	7,200
Community Development					
6220	General Land Assembly				
6230	Urban Renewal				
6240	Beautification and Land Rehabilitation				
6241	Urban Area Weed Control				
	Grant				
	Levy - Fisher Armstrong Planning District				
TOTAL ENVIRONMENTAL DEVELOPMENT SERVICES - TO PAGE 1		5,400	5,376	7,200	7,200

BUDGETED EXPENDITURE
RURAL MUNICIPALITY OF ARMSTRONG
For the Year 2019

		Last Year Budgeted	Last Year Actual	This Year Budgeted	Next Year Budgeted
ECONOMIC DEVELOPMENT SERVICES					
7100	Natural Resources				
7120	Agriculture				
7121	Destruction of Pests				
7122	Protective Inspections				
7123	Rural Area Weed Control	90,000	94,424	90,000	90,000
7124	Drainage of Land (conservation districts)	5,100	5,137	5,400	5,400
7125	Veterinary Services	6,000	6,000	6,000	6,000
7130	Water Resources and Conservation Grants				
7200	Regional Development				
7300	Industrial Development				
7400	Other Economic Dev (tax insentive/economic grants)	20,000	29,470	35,000	35,000
7410	Tourism (interpretive signage for statues)	0	0	0	
7420	Public Receptions				
TOTAL ECONOMIC DEVELOPMENT SERVICES - TO PAGE 1		121,100	135,031	136,400	136,400

RECREATION AND CULTURAL SERVICES					
8110	Recreation Commission Administration				
8120	Community Centers and Halls				
8130	Swimming Pools and Beaches				
8140	Golf Courses				
8150	Skating Rinks and Arenas				
8180	Parks and Playgrounds VG				
8190	Other Recreational Facilities Grants				
	Anniversary Park				
8240	Museums				
8250	Libraries				
8280	Other Cultural Facilities				
TOTAL RECREATION & CULTURAL SERVICES - TO PAGE 1		0	0	0	0

FISCAL SERVICES					
9111	L.U.D. of _____ -- Page 7				
9112	L.U.D. of _____ -- Page 7				
9113	L.U.D. of _____ -- Page 7				
9114	L.U.D. of _____ -- Page 7				
9320	Transfer to Capital - Page 13	1,210,000	504,755	524,546	150,000
9330	Transfer to Utility - Page 6				
9410	Debenture Debt Charges - Page 11				
9420	Other Long-term debt charges -- Page 11				
9430	Tax discount and short-term loan interest				
9440	Other Debt Charges				
	Other Fiscal Services				
TOTAL FISCAL SERVICES - TO PAGE 1		1,210,000	504,755	524,546	150,000

TRANSFERS					
9900	General Reserve				
9910	Specific-Purpose Reserves:				
	- Equipment Replacement	27,000	27,000	27,000	27,000
	- Capital Development				
	- Gas Tax	103,820	103,820	96,439	96,439
	- Election	2,000	2,000	2,000	2,000
9911	- Drainage				
9912	- Waste Management	13,500	13,500	13,500	13,500
9913	- Fire Fighting	40,500	40,500	40,500	40,500
9913	- Fire Fighting (landsales)	88,152	88,152		
9913	- Fire Fighting / Waste (surplus)	70,000	200,000		
TOTAL TRANSFERS - TO PAGE 1		344,972	474,972	179,439	179,439

**UTILITY OPERATING FUND
BUDGETED REVENUE AND EXPENDITURE**

RURAL MUNICIPALITY OF ARMSTRONG

For the Year 2019

REVENUE

		Last Year Budgeted	Last Year Actual	This Year Budgeted	Next Year Budgeted
300	WATER CONSUMER SALES				
	- Residential				
	- Commercial and Bulk				
	- Industrial				
	- Federal and Provincial				
	- Municipal and Schools				
310	SEWER SERVICE CHARGES				
	- Residential				
	- Commercial				
320	Discounts, Refunds and Cancellations				
	Net Consumer Revenue - Sub Total				
330	Penalties				
340	Hydrant Rentals				
350	Installation Service				
360	Connection Revenue - Net				
370	Provincial Grants				
380	Other Revenue				
385	Deficit Recovery				
	Investment Income				
390	Transfer from Revenue Fund - Page 5				
396	Transfer from Reserves - Utility - Page 13				
397	Transfer from Accumulated Surplus				
	TOTAL REVENUE				

EXPENDITURE

410	WATER SUPPLY				
411	Administration				
412	Customer Billings and Collections				
413	Purification and Treatment				
414	Water Purchases				
415	Service of Supply				
416	Transmissions and Distribution				
417	Other Water Supply Costs				
418	Connections - Net Loss				
	TOTAL				
420	SEWAGE COLLECTION AND DISPOSAL				
421	Administration				
422	Sewage Collection System				
423	Sewage Lift Station				
424	Sewage Treatment and Disposal				
425	Other Sewage Collection and Disposal Costs				
426	Connections - Net Loss				
	TOTAL				
430	TRANSFER TO CAPITAL - Page 13				
450	DEBENTURE DEBT CHARGES - Page 12				
470	TRANSFERS				
471	Deficit Recovery, 20____ - Page 9				
473	Transfer to Utility Reserve				
474	Transfer to _____ Reserve				
	TOTAL				
	TOTAL EXPENDITURE				
	NET OPERATING SURPLUS (DEFICIT)				

BUDGETED REVENUE AND EXPENDITURE

RURAL MUNICIPALITY OF ARMSTRONG

L.U.D. of _____

For the Year 2019

EXPENDITURE

	Last Year Budgeted	Last Year Actual	This Year Budgeted	Next Year Budgeted
General Government Services				
Legislative (Committee)				
Transportation Services				
Roads and Streets				
Sidewalks and Boulevards				
Ditches and Road Drainage				
Street Cleaning				
Snow and Ice Removal				
Street Lighting				
Other _____				
Total Transportation Services	0.00	0.00	0.00	0.00
Environmental Health Services				
Garbage Collection				
Nuisance Grounds				
Total Environmental Health Services	0.00	0.00	0.00	0.00
Environmental Development Services				
Weed Control				
Other _____				
Total Environmental Development Services	0.00	0.00	0.00	0.00
Recreation and Cultural Services				
Public Parks				
Transfers				
Deficit Recovery				
Transfer to Capital				
To Reserves				
Total Transfers	0.00	0.00	0.00	0.00
Total Operating Expenditure	0.00	0.00	0.00	0.00

REVENUE

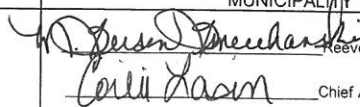
Previous Years' Surplus				
L.U.D. Revenues _____				

Amount required from Taxation - Page 5 and Page 8				
Municipal Other Revenues Allocated to L.U.D.				

Tax Levy (Last Year Actual)				
Total Operating Revenue				
Net Operating Surplus (Deficit)				

YEAR-TO-YEAR SUMMARY:

Amount Required from Taxation		
Assessment (Taxable and Grant-in-Lieu)		
Mill Rate		

L.U.D.	MUNICIPALITY
_____ Chairperson	 Carol Kasm Chief Administrative Officer

SUNDRY REVENUE AND EXPENDITURE ANALYSIS

RURAL MUNICIPALITY OF ARMSTRONG

For the Year 2019

Part 1 - Grants in Lieu of Taxes

Government or Agency	Assessment		Mill Rate	Amount	Frontage	Total
	Farm/Residential	Other				
I.S.D. # 21						0.00
Residential	58,370		32.638	1,905		1,905.08
Agricultural	91,170		32.638	2,976		2,975.61
Commercial		15,860	42.409	673		672.61
E.S.D. # 22						0.00
Residential	253,010		30.091	7,613		7,613.32
Agricultural	393,930		30.091	11,854		11,853.75
Commercial		287,180	39.862	11,448		11,447.57
L.S.D. # 23						0.00
Residential	620,250		34.040	21,113		21,113.31
Agricultural	2,155,660		34.040	73,379		73,378.67
Commercial		60,010	43.811	2,629		2,629.10
						0.00
						0.00
						0.00
						0.00
						0.00
						0.00
						0.00

Total - Pages 1, 8

133,589.01

Part 2 - Conditional Transfers and Grants

Government or Agency	Purpose	Amount
Big Grant Community Futures	Interpretive Signage Project (Statues)	5,000.00
Manitoba Summer Student Grants	Summer Students	4,000.00
MMSM	Recycling	72,000.00
Manitoba Association For Resource Recovery Corp.	EcoCentres	5,000.00
Manitoba Conservation	Beaver Dam Removal	3,000.00
Tire Stewardship Board	Tire Recycling	1,000.00
Monument Restoration Grant	Survey Restoration	1,000.00
WRARS	Recycling	4,000.00
Accessibility Act Grant	Office Renovations	9,750.00

Total - Page 2

104,750.00

Part 3 - Transfers to Recover Previous Years' Deficit - General Operating Fund

Original Deficit Amount	Year	Term	Authority	Amount

Total - Page 1

0.00

Part 4 - Transfers to Recover Previous Years' Deficit - Utility Operating Fund

Original Deficit Amount	Year	Term	Authority	Amount

Total - Page 6

0.00

CAPITAL BUDGET
(current year)
RURAL MUNICIPALITY OF ARMSTRONG
For the Year 2019

Part 1 - CAPITAL EXPENDITURES

Particulars of Expenditure	Estimated Total Cost	Borne by General Fund	Borne by Utility Fund	Borne by Reserves	Borne by Borrowing
General Reserve					
RM Office Bldg Upgrades & Accessibility Act	6,600			6600	
Interpretive Signage Project (Statues Inwood/Meleb)	15,000			15000	
Equipment Reserve					
Gas Tax Funding					
Civic Address System - signs & installation	10,000			10000	
Cell for Meleb Waste Disposal Grounds	100,000			100000	
Capital Project/Flood Mitigation					
Ward 1					
East Ditch Cleanout Rd 8W betw 114N & 111N	25,000			25000	
Ward 2					
East Ditch Cleanout NE 25-21-1W Rd0 & 125N	2,500			2500	
Culvert Rd0 & NE25-21-1W	20,000			20000	
N&S Ditches Cleanout Rd 125N & 2E	1,500			1500	
Ward 3					
East Ditch Cleanout 35-20-2E Rd 11E	14,000			14000	
West Ditch Cleanout 9-20-3E Rd 15E	12,000			12000	
Rd15E between Rd122.5 & 123N brushing&culverts	15,000			15000	
Ward 4					
Fraserwood Drain Spraying 18/8/4-19-3E	7,000			7000	
Replace Culvert Rd6E between Rd110N & 111N	2,500			2500	
Ward 5					
Ditch Cleanout Rd103N NE5-18-2E	20,000			20000	
NE21-18-1E Drain Cleanout & Change Culverts	8,000			8000	
Zuk Drain Rd 104 Clean Out	10,000			10000	
Rd108N move culvert & cleanout along road	1,500			1500	
N of 18-18-3E Rd 105N & 12E Cleanup	5,000			5000	
Fire Equipment Reserve Fire Truck					
Inwood Argo/Side by Side	35,000			35000	
Community Clubs Fund					
Removal of old Fraserwood School	3,946			3946	
Waste Management					
Cell for Meleb Waste Disposal Grounds	200,000			200000	
Hydro Hook up Meleb Waste/Inwood WTS	10,000			10000	
	524,546.00				
TOTAL		0.00	0.00	524,546.00	0.00

PART 2. GENERAL AND SPECIFIC-PURPOSE RESERVE FUND WITHDRAWALS

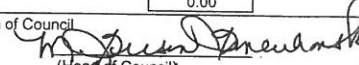
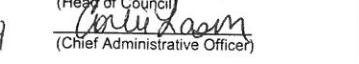
Reserve Name and By-Law No.	General Fund Transfers		Utility Fund Transfers		Cash Resources
	To Operating	To Capital	Operating	To Capital	opening balances
Gas Tax	110,000.00	0.00			415,283
Flooding Mitigation & Capital Projects	144,000.00	0.00			354,636
Fire Fighting Equipment	35,000.00	0.00			59,406
Equipment (Public Works)	0.00	0.00			291,540
General	21,600.00	0.00			493,088
Waste Management	210,000.00	0.00			212,392
Community Clubs Fund	3,946.00	0.00			3,946
	524,546.00	0.00	0.00	0.00	

PART 3. BORROWING (Subject to Municipal Board Approval)

PROPOSAL	TEMPORARY FINANCING			REPAYMENT	
	Bank Loan	Operating Loan	Reserve Loan	Amount	Term
				0.00	

Departmental Use Only

Adopted by Resolution of Council


 (Head of Council)

 (Chief Administrative Officer)

May 14 20 19

