

THE FINANCIAL PLAN

RURAL MUNICIPALITY OF ARMSTRONG

For the Year 2022

	ATTACHED	NOT APPLICABLE
Page 1 General Operating Fund - Budgeted Revenue and Expenditure	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 2 General Operating Fund - Budgeted Other Revenue and Transfers	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 3 General Operating Fund - Budgeted Expenditure	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 4 General Operating Fund - Budgeted Expenditure	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 5 General Operating Fund - Budgeted Expenditure	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 6 Utility Operating Fund - Budgeted Revenue and Expenditure		
Utility of _____	<input type="checkbox"/>	<input checked="" type="checkbox"/>
Utility of _____	<input type="checkbox"/>	<input checked="" type="checkbox"/>
Utility of _____	<input type="checkbox"/>	<input checked="" type="checkbox"/>
Page 7 Local Urban District - Budgeted Revenue and Expenditure		
L.U.D. of _____	<input type="checkbox"/>	<input checked="" type="checkbox"/>
L.U.D. of _____	<input type="checkbox"/>	<input checked="" type="checkbox"/>
L.U.D. of _____	<input type="checkbox"/>	<input checked="" type="checkbox"/>
Page 8 Calculation of Tax Levies	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 9 Sundry Revenue and Expenditure Analysis	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 10 Rural Area and General Municipal Requirements	<input type="checkbox"/>	<input checked="" type="checkbox"/>
Page 11 General Operating Fund - Debenture Debt Charges	<input type="checkbox"/>	<input checked="" type="checkbox"/>
Page 12 Utility Operating Fund - Debenture Debt Charges	<input type="checkbox"/>	<input checked="" type="checkbox"/>
Page 13 Capital Budget (Current Year)	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 14 Capital Expenditure Program (Subsequent Five Years)	<input checked="" type="checkbox"/>	<input type="checkbox"/>

**GENERAL OPERATING FUND
BUDGETED REVENUE AND EXPENDITURE**

RURAL MUNICIPALITY OF ARMSTRONG

For the Year 2022

REVENUE

	Last Year Budgeted	Last Year Actual	This Year Budgeted	Next Year Budgeted
Total Tax Levy - Page 8	2,501,975	2,501,976	2,676,083	
Total Grants in Lieu of Taxes - Page 8	178,045	178,045	185,997	
Sub-total	2,680,020	2,680,020	2,862,080	0
School Requisitions (deduct) - Page 8	1,154,800	1,154,800	1,154,845	
Municipal Taxes and Grants in Lieu of Taxes	1,525,220	1,525,220	1,707,235	1,893,013
Other Revenue - Page 2	963,970	1,215,010	887,478	886,760
Transfers from Accumulated Surplus & Reserves - Page 2	985,500	503,978	1,008,300	0
Total Municipal Revenue	3,474,690	3,244,208	3,603,013	2,779,773

EXPENDITURE

General Government Services	466,600	467,044	525,600	526,400
Protective Services	300,670	325,352	226,250	236,250
Transportation Services	1,209,000	1,227,007	1,656,500	1,456,000
Environmental Health Services	176,200	164,931	192,500	214,500
Public Health and Welfare Services	10,800	10,720	10,800	10,800
Environmental Development Services	0	0	0	0
Economic Development Services	141,900	114,473	155,000	152,000
Recreation and Cultural Services	0	0	0	0
Fiscal Services	725,500	243,978	708,300	0
Transfers - Deficit Recovery - Page 9 - To Reserves - Page 5	443,823	660,864	127,823	183,823
Total Basic Expenditure	3,474,493	3,214,370	3,602,773	2,779,773
Allowance For Tax Assets - Page 8	197	197	240	
Total Municipal Expenditure	3,474,690	3,214,567	3,603,013	2,779,773
Net Operating Surplus (Deficit)	0	29,641	0	0

Departmental Use Only	Adopted by Resolution of Council	<i>W. D. Denechowski</i> (Head of Council)
	<u>May 12</u> 2022	<i>Corey Lamm</i> (Chief Administrative Officer)

**GENERAL OPERATING FUND
BUDGETED OTHER REVENUE AND TRANSFERS**

RURAL MUNICIPALITY OF ARMSTRONG

For the Year 2022

Other Revenue		Last Year Budgeted	Last Year Actual	This Year Budgeted	Next Year Budgeted
Taxes Added (Supplementary)		20,000	28,853	25,000	25,000
Licences	Water/Lottery/Animal	400	340	300	300
	Planning/Zoning	300	600	600	600
Permits	Building	1,000	1,146	1,000	1,000
	Other (hay/wood)	300	85	100	100
Fines					
Sales of Services	General Government Services	1,500	2,828	1,500	1,500
	Protective Services				
	Transportation Services	18,000	20,010	20,000	20,000
	Environmental Health Services				
	Public Health and Welfare Services				
	Environmental Development Services				
	Economic Development Services				
	Recreational & Cultural Services				
	Other Services				
Sale of Goods		5,000	13,761	5,000	5,000
Rentals	Crown/RM Grassing/Forage	250,000	246,531	250,000	250,000
	Other (tower)	3,000	3,000	3,000	3,000
Returns from Investments (Bank Interest)		30,000	17,706	17,000	17,000
Tax and Redemption Penalties		32,000	36,913	32,000	32,000
Development/Dedication Fees					
Other Income	(Miscellaneous)	12,000	28,930	20,000	20,000
	Land Sales	0	120,602	0	
	Waste/Recycling	2,000	4,034	1,000	1,000
	Fire	5,000	7,265	5,000	5,000
Unconditional Grants	Unconditional Grants				
	Municipal Operating Grant	364,437	364,437	364,437	364,437
	Flood Prevention Grant				
Conditional Grants	Fire Protection Grant	77,420	77,418	0	
	Provincial (page 9)	40,790	43,290	40,718	40,000
	Federal Gas Tax Funding	100,823	197,262	100,823	100,823
	Local Government/Other				
Federal Safe Restart Operating					
Total Other Revenue - Page 1		963,970	1,215,010	887,478	886,760
Transfers From					
	- Accumulated Surplus	260,000	260,000	300,000	0
	- Reserves (Page 13)	725,500	243,978	708,300	
Total Transfers - Page 1		985,500	503,978	1,008,300	0
TOTAL OTHER REVENUE AND TRANSFERS - PAGE 8		1,949,470	1,718,988	1,895,778	886,760

BUDGETED EXPENDITURE
RURAL MUNICIPALITY OF ARMSTRONG
For the Year 2022

GENERAL GOVERNMENT SERVICES		Last Year Budgeted	Last Year Actual	This Year Budgeted	Next Year Budgeted
1100	Legislative	88,000	73,812	86,500	88,000
1200	General Administrative				
1212	Chief Administrative Officer and Staff	156,000	159,366	174,000	178,000
1215	Office	58,000	51,457	58,000	60,000
1216	Legal	12,000	14,321	15,000	15,000
1217	Audit	8,000	13,181	13,100	13,400
1218	Assessment	24,100	24,054	24,000	24,000
1240	Taxation	6,500	7,190	7,000	7,000
1300	Other General Government				
1310	Elections	0	0	5,000	0
1320	Conventions	8,000	4,909	6,000	8,000
1330	Damage Claims and Liability Insurance	22,000	29,499	32,000	33,000
1340	Intergovernmental Relations				
1350	Grants and Support	80,000	82,886	90,000	90,000
1370	Other General Government-Land Management	4,000	6,370	15,000	10,000
	Property Management				
	Unallocated Employee Benefits				
SUB-TOTAL GENERAL GOVERNMENT SERVICES		466,600	467,044	525,600	526,400
1991	Recoveries (deduct) - Utility				
TOTAL GOVERNMENT SERVICES - TO PAGE 1		466,600	467,044	525,600	526,400
PROTECTIVE SERVICES					
2100	Police				
2400	Fire	200,000	233,210	210,000	220,000
2500	Emergency Measures				
2510	Emergency Measures Organization	15,000	6,482	8,000	8,000
2520	Flood Control	0	0		
2540	Fire Protection Services	77,420	77,418		
2550	Other 911	8,250	8,243	8,250	8,250
2600	Other Protection				
2621	Building Inspection				
2622	Electrical Inspection				
2623	Plumbing Inspection				
2626	Other Safety Inspections				
2630	License Inspection				
2640	Animal and Pest Control	0	0	0	
2650	Other - Traffic Services				
	Other WCB				
TOTAL PROTECTIVE SERVICES - TO PAGE 1		300,670	325,352	226,250	236,250
TRANSPORTATION SERVICES					
Road Transport					
Administration					
32200	Engineering	0	0		
Roads and Streets					
Unallocated Costs					
32301	- Public Works Wages and Benefits	50,000	50,666	50,000	52,000
	Road Side Cutting	40,000	36,645	40,000	40,000
32302	- Equipment Fuel	10,000	10,833	8,000	8,000
32303	- Equipment Repairs and Maintenance	10,000	21,813	7,500	75,000
32304	- Equipment Insurance and Registration	5,000	3,290	4,000	4,000
32305	- Workshop and Yard Operations	3,000	3,834	6,000	6,000
3300-30	Advertising		3,378	3,000	3,000
	- Road Commissioners' Fees and Mileage				
Road Construction and Maintenance					
	- Labour				
32311	Materials (gravel)	410,000	405,688	462,000	462,000
32312	Rentals (grading)	300,000	320,656	380,000	400,000
32313	Rentals Tractor Road Side Cutting	10,000	17,842	0	
	Miscellaneous Road Repair	70,000	55,656	80,000	70,000
	Dust Control	20,000	27,854	30,000	30,000
	Brushing	20,000	1,000	0	20,000
Transportation Services Sub-Total Forward to Page 4		948,000	959,154	1,070,500	1,170,000

BUDGETED EXPENDITURE

RURAL MUNICIPALITY OF ARMSTRONG

For the Year 2022

		Last Year Budgeted	Last Year Actual	This Year Budgeted	Next Year Budgeted
Transportation Services Sub-Total Forward from Page 3		948,000	959,154	1,070,500	1,170,000
32330	Sidewalks and Boulevards	0	36		
32340	Ditches and Road Drainage Ditch Cleanout/Culvert Installation	30,000	10,140	20,000	20,000
	Culverts	25,000	37,312	25,000	25,000
	Beaver Control	13,000	6,598	10,000	10,000
	Surveys & Water Licences	12,000	4,831	10,000	10,000
32371	Snow and Ice Removal - Labour				
32372	- Materials				
32373	- Rentals	160,000	191,139	500,000	200,000
32400	Bridges				
32500	Street Lighting	16,000	14,876	16,000	16,000
32600	Traffic Services (road signs & posts)	5,000	2,922	5,000	5,000
32700	Parking				
32900	Other Road Transport				
	Airport				
	Other Transportation Services				
TOTAL TRANSPORTATION SERVICES - TO PAGE 1		1,209,000	1,227,007	1,656,500	1,456,000
ENVIRONMENTAL HEALTH SERVICES					
Garbage and Waste Collection					
4330	Nuisance Grounds Push/Haul/Recycle/Maintenance	100,000	96,466	118,500	139,500
	Wages and Benefits	50,000	42,990	46,000	47,000
Other Environmental Health					
4480	Municipal Wells				
4490	Public Rest Rooms				
4500-10	Other - Sewage Tipping Fees (lagoons)	26,200	25,475	28,000	28,000
TOTAL ENVIRONMENTAL HEALTH SERVICES - TO PAGE 1		176,200	164,931	192,500	214,500
PUBLIC HEALTH AND WELFARE SERVICES					
Public Health					
5110	Health Unit				
5160	Cemeteries	0	0	0	0
5186	Other _____				
Medical Care					
5220	Medical Officer				
	Other _____				
Hospital Care					
5370	Hospital Care				
	Other _____				
Social Assistance					
5420	Social Assistance	10,800	10,720	10,800	10,800
	Other _____				
TOTAL PUBLIC HEALTH & WELFARE SERVICES-TO PAGE 1		10,800	10,720	10,800	10,800
ENVIRONMENTAL DEVELOPMENT SERVICES					
6100	Planning and Zoning Building Inspector	0	0	0	0
Community Development					
6220	General Land Assembly				
6230	Urban Renewal				
6240	Beautification and Land Rehabilitation				
6241	Urban Area Weed Control				
	Grant				
	Levy - Fisher Armstrong Planning District				
TOTAL ENVIRONMENTAL DEVELOPMENT SERVICES - TO PAGE 1		0	0	0	0

BUDGETED EXPENDITURE
RURAL MUNICIPALITY OF ARMSTRONG
For the Year 2022

ECONOMIC DEVELOPMENT SERVICES		Last Year Budgeted	Last Year Actual	This Year Budgeted	Next Year Budgeted
7100	Natural Resources				
7120	Agriculture				
7121	Destruction of Pests				
7122	Protective Inspections				
7123	Rural Area Weed Control	100,000	90,015	105,000	110,000
7124	Drainage of Land (conservation districts East/West)	5,900	5,883	6,000	6,000
7125	Veterinary Services	6,000	6,000	6,000	6,000
7130	Water Resources and Conservation				
	Grants				
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7200	Regional Development				
7300	Industrial Development				
7400	Other Economic Dev (tax insentive/interpretive signage)	30,000	12,576	38,000	30,000
7410	Tourism				
7420	Public Receptions				
TOTAL ECONOMIC DEVELOPMENT SERVICES - TO PAGE 1		141,900	114,473	155,000	152,000

RECREATION AND CULTURAL SERVICES					
8110	Recreation Commission Administration				
8120	Community Centers and Halls				
8130	Swimming Pools and Beaches				
8140	Golf Courses				
8150	Skating Rinks and Arenas				
8180	Parks and Playgrounds VG				
8190	Other Recreational Facilities				
	Grants				
	Anniversary Park				
<hr/>					
8240	Museums				
8250	Libraries				
8280	Other Cultural Facilities				
TOTAL RECREATION & CULTURAL SERVICES - TO PAGE 1		0	0	0	0

FISCAL SERVICES					
9111	L.U.D. of _____ -- Page 7				
9112	L.U.D. of _____ -- Page 7				
9113	L.U.D. of _____ -- Page 7				
9114	L.U.D. of _____ -- Page 7				
9320	Transfer to Capital - Page 13	725,500	243,978	708,300	
9330	Transfer to Utility - Page 6				
9410	Debenture Debt Charges - Page 11				
9420	Other Long-term debt charges -- Page 11				
9430	Tax discount and short-term loan interest				
9440	Other Debt Charges				
	Other Fiscal Services				
<hr/>					
TOTAL FISCAL SERVICES - TO PAGE 1		725,500	243,978	708,300	0

TRANSFERS					
9900	General Reserve				
9910	Specific-Purpose Reserves:				
	- Equipment Replacement	27,000	27,000	0	27,000
	- Capital Development				
	- Gas Tax	100,823	197,262	100,823	100,823
	- Election	2,000	2,000	2,000	2,000
9911	- Drainage				
9912	- Waste Management	13,500	13,500	0	13,500
9913	- Fire Fighting	40,500	40,500	25,000	40,500
	- Land Sale	160,000	280,602	0	
	- Emergency	100,000	100,000	0	
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TOTAL TRANSFERS - TO PAGE 1		443,823	660,864	127,823	183,823

**UTILITY OPERATING FUND
BUDGETED REVENUE AND EXPENDITURE**

RURAL MUNICIPALITY OF ARMSTRONG

For the Year 2022

REVENUE

		Last Year Budgeted	Last Year Actual	This Year Budgeted	Next Year Budgeted
300	WATER CONSUMER SALES				
	- Residential				
	- Commercial and Bulk				
	- Industrial				
	- Federal and Provincial				
	- Municipal and Schools				
310	SEWER SERVICE CHARGES				
	- Residential				
	- Commercial				
320	Discounts, Refunds and Cancellations				
	Net Consumer Revenue - Sub Total				
330	Penalties				
340	Hydrant Rentals				
350	Installation Service				
360	Connection Revenue - Net				
370	Provincial Grants				
380	Other Revenue				
385	Deficit Recovery				
	Investment Income				
390	Transfer from Revenue Fund - Page 5				
396	Transfer from Reserves - Utility - Page 13				
397	Transfer from Accumulated Surplus				
	TOTAL REVENUE				

EXPENDITURE

410	WATER SUPPLY				
411	Administration				
412	Customer Billings and Collections				
413	Purification and Treatment				
414	Water Purchases				
415	Service of Supply				
416	Transmissions and Distribution				
417	Other Water Supply Costs				
418	Connections - Net Loss				
	TOTAL				
420	SEWAGE COLLECTION AND DISPOSAL				
421	Administration				
422	Sewage Collection System				
423	Sewage Lift Station				
424	Sewage Treatment and Disposal				
425	Other Sewage Collection and Disposal Costs				
426	Connections - Net Loss				
	TOTAL				
430	TRANSFER TO CAPITAL - Page 13				
450	DEBENTURE DEBT CHARGES - Page 12				
470	TRANSFERS				
471	Deficit Recovery, 20____ - Page 9				
473	Transfer to Utility Reserve				
474	Transfer to _____ Reserve				
	TOTAL				
	TOTAL EXPENDITURE				
	NET OPERATING SURPLUS (DEFICIT)				

BUDGETED REVENUE AND EXPENDITURE

RURAL MUNICIPALITY OF ARMSTRONG

L.U.D. of _____

For the Year 2022

EXPENDITURE

	Last Year Budgeted	Last Year Actual	This Year Budgeted	Next Year Budgeted
General Government Services				
Legislative (Committee)				
Transportation Services				
Roads and Streets				
Sidewalks and Boulevards				
Ditches and Road Drainage				
Street Cleaning				
Snow and Ice Removal				
Street Lighting				
Other _____				
Total Transportation Services	0.00	0.00	0.00	0.00
Environmental Health Services				
Garbage Collection				
Nuisance Grounds				
Total Environmental Health Services	0.00	0.00	0.00	0.00
Environmental Development Services				
Weed Control				
Other _____				
Total Environmental Development Services	0.00	0.00	0.00	0.00
Recreation and Cultural Services				
Public Parks				
Transfers				
Deficit Recovery				
Transfer to Capital				
To Reserves				
Total Transfers	0.00	0.00	0.00	0.00
Total Operating Expenditure	0.00	0.00	0.00	0.00

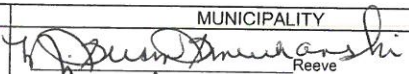
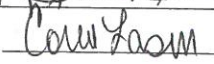
REVENUE

Previous Years' Surplus				
L.U.D. Revenues _____				

Amount required from Taxation - Page 5 and Page 8				
Municipal Other Revenues Allocated to L.U.D.				

Tax Levy (Last Year Actual)				
Total Operating Revenue				
Net Operating Surplus (Deficit)				

YEAR-TO-YEAR SUMMARY:	
Amount Required from Taxation	
Assessment (Taxable and Grant-in-Lieu)	
Mill Rate	

L.U.D.	MUNICIPALITY
_____ Chairperson	 Reeve  Chief Administrative Officer

**CALCULATION OF TAX LEVIES
RURAL MUNICIPALITY OF ARMSTRONG**

For the Year 2022

	Assessments			Expenditures			Revenues					
	Taxable	Grants in Lieu of Taxed and/or Conveyed fees	Total	Basic	Allowance Tax Assets	Total	Tax Levy	Otherwise Exempt	Grants in Lieu of Taxes	Grants in Lieu of Taxes	Other Revenues and Transfers	Total
Education (Requisition) Taxes:												
Education Support Levy (ESL)	2,103,410	371,830	2,475,240	21,568,000	1,24	21,569,240	16,329.11		3,240.13			21,569.24
Special - Interlake SD #21	9,775,590	22,680	9,998,270	119,277.00	0.04	119,277.04	116,769.42		2,236.70		270.91	119,277.04
Special - Evergreen SD #22	47,803,990	1,316,370	49,120,360	544,328.00	31.90	544,359.90	518,960.12		11,109.27		14,280.51	544,359.90
Special - Lakeshore SD #23	26,225,060	1,753,340	27,978,400	469,672.00	10.22	469,682.22	381,968.00		62,176.82		25,537.40	469,682.22
Total Education Taxes				1,154,845.00	43.39	1,154,888.39	1,036,026.65	0.00	0.00	Crown Lands	40,098.82	1,154,888.39
Page 1												
Municipal Taxes:												
Local Urban Districts												
L.U.D.												
L.U.D.												
L.U.D.												
Debtenture Debt Charges												
Special Services Levies												
Deficit Recovery												
General												
Utility												
Reserve Funds												
Equipment	83,804,640		89,284,140	0.00	0.00	0.00	0.00	0.00	0.00	0.00		0.00
Election	83,804,640		89,284,140	2,000.00	53.54	2,053.54	1,927.51	0.00	126.03	0.00		2,053.54
Waste Management	83,804,640		89,284,140	0.00	0.00	0.00	0.00	0.00	0.00	0.00		0.00
Firefighting Equipment	83,804,640		89,284,140	25,000.00	88.84	25,088.84	23,549.10	0.00	1,539.74	0.00		25,088.84
General Municipal												
Rural Area												
At Large	83,804,640		89,284,140	1,720,094.24	54.00	1,720,148.24	0.00	0.00	0.00	0.00		0.00
Business Tax, Fees												
Other Revenue and Transfers				1,855,678.76		1,855,678.76	0.00	0.00	0.00	0.00		0.00
Total Municipal				3,602,773.00	196.38	3,602,969.38	1,640,056.80	0.00	0.00	107,233.82	1,855,678.76	3,602,969.38
Total (Education + Municipal) Taxes				4,757,618.00	239.77	4,757,857.77	2,676,063.46	0.00	0.00	185,996.73	1,895,777.58	4,757,857.77

* Added to Total Tax Levy on page 1

SUNDRY REVENUE AND EXPENDITURE ANALYSIS

RURAL MUNICIPALITY OF ARMSTRONG

For the Year 2022

Part 1 - Grants in Lieu of Taxes

Government or Agency	Assessment		Mill Rate	Amount	Frontage	Total
	Farm/Residential	Other				
I.S.D. # 21						0.00
Residential	59,050		31.515	1,861		1,860.96
Agricultural	109,540		31.515	3,452		3,452.15
Commercial		18,660	40.229	751		750.67
E.S.D. # 22						0.00
Residential	274,380		30.426	8,348		8,348.29
Agricultural	457,740		30.426	13,927		13,927.20
Commercial		291,210	39.140	11,398		11,397.96
L.S.D. # 23						0.00
Residential	648,060		34.135	22,122		22,121.53
Agricultural	3,558,900		34.135	121,483		121,483.05
Commercial		61,960	42.849	2,655		2,654.92
						0.00
						0.00
						0.00
						0.00
						0.00
						0.00

Total - Pages 1, 8

185,996.74

Part 2 - Conditional Transfers and Grants

Government or Agency	Purpose	Amount
Monument and Restoration	Surveys	300.00
Manitoba Summer Student Grants	Summer Students	2,500.00
MMSM	Recycling	20,617.58
Manitoba Association For Resource Recovery Corp.	EcoCentres	8,000.00
Manitoba Conservation	Beaver Dam Removal	300.00
Tire Stewardship Board	Tire Recycling	1,000.00
WRARS	Recycling	8,000.00

Total - Page 2

40,717.58

Part 3 - Transfers to Recover Previous Years' Deficit - General Operating Fund

Original Deficit Amount	Year	Term	Authority	Amount

Total - Page 1

0.00

Part 4 - Transfers to Recover Previous Years' Deficit - Utility Operating Fund

Original Deficit Amount	Year	Term	Authority	Amount

Total - Page 6

0.00

CAPITAL BUDGET
(current year)
RURAL MUNICIPALITY OF ARMSTRONG
For the Year 2022

Part 1 - CAPITAL EXPENDITURES

Particulars of Expenditure	Estimated Total Cost	Borne by General Fund	Borne by Utility Fund	Borne by Reserves	Borne by Borrowing
General Reserve					
Public Works Equipment					
Public Works Truck	80,000			80,000	
Enclosed Trailer for Steamer	10,000			10,000	
Gas Tax Funding					
Asset Management Plan	63,500			63,500	
Park Improvements	30,000			30,000	
Ward 1 Roads and Drainage Projects					
Inwood Sidewalks					
Transfer Station Rd 2W bet 101-102N					
Ward 2 Roads and Drainage Projects					
Road 0 land acquisition					
E of SE of 20-21-3W & N of SW 21-21-3W					
Road 126N bet Rd 0 & 1W					
Ward 3 Roads and Drainage Projects					
Rd 120N bet Rd 14E and 15E (N33-20-3E)					
SW 36-20-2E					
Rd 115N bet 7E & 9E					
Ward 4 Roads and Drainage Projects					
Drain Thru Sections 21 & 28-19-2E					
Fraserwood Sidewalks					
Ward 5 Roads and Drainage Projects					
Rd 1E Three Sisters (E of 6 & 7-18-1E)					
Road 15E (East of 4/9/16-18-3E)					
Road 108N (North of 31/32/33-18-3E)					
Road 104N (N 7-18-3E)					
(North of 7 & 8-18-2E) Rd 104N					
Road 104N (N 8-18-2E) (E 8-18-2E)					
Capital Projects/Flood Mitigation					
Dozing Snow all Wards	200,800			200,800	
Elections	9,000			9,000	
Fire Equipment					
Outside Fill for Fire Truck (Fraserwood)	25,000			25,000	
Waste Management					
Closure of the old Meleb Waste Cell	120,000			120,000	
Waste Management Contract	21,000			21,000	
Hydro Hook up Inwood WTS & Heater	5,000			5,000	
MTS Underground line for Meleb & Inwood Phone Lines	2,000			2,000	
Well Monitoring & Well Closure	20,000			20,000	
Snow Clearing	122,000			122,000	
TOTAL	708,300.00				

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708,300.00
Part 2
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Part 3

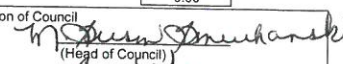
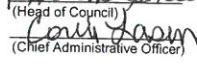
PART 2. GENERAL AND SPECIFIC-PURPOSE RESERVE FUND WITHDRAWALS

Reserve Name and By-Law No.	General Fund Transfers		Utility Fund Transfers		Cash Resources
	To Operating	To Capital	Operating	To Capital	opening balances
Public Works	90,000.00	0.00			390,490
Gas Tax	93,500.00	0.00			645,744
Flooding Mitigation & Capital Projects	200,800.00	0.00			310,185
Elections	9,000.00	0.00			7,040
Fire Equipment	25,000.00	0.00			247,945
Waste Management	168,000.00	0.00			492,087
Snow Clearing	122,000.00	0.00			122,566
TOTAL	708,300.00				

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Part 1

PART 3. BORROWING (Subject to Municipal Board Approval)

PROPOSAL	TEMPORARY FINANCING			REPAYMENT	
	Bank Loan	Operating Loan	Reserve Loan	Amount	Term
				0.00	

Departmental Use Only	Adopted by Resolution of Council  (Head of Council) May 12 20 22  (Chief Administrative Officer)
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